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University of South Carolina

BOARD OF TRUSTEES

April 11, 2008

The University of South Carolina Board of Trustees met on Friday, April 11, 2008, at 11:45 a.m. in the 1600 Hampton Street Board Room.

Trustees present were: Mr. Herbert C. Adams, Chairman; Mr. Miles Loadholt, Board Vice Chairman; Mr. Arthur S. Bahnmuller; Mr. William L. Bethea, Jr.; Mr. Mark W. Buyck, Jr.; Mr. John W. Fields; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Ms. Darla D. Moore; Mr. Michael J. Mungo; Dr. James H. Rex; Mr. Eugene P. Warr, Jr.; and Mr. Othniel H. Wienges, Jr. Trustees absent were: Mr. Samuel R. Foster, II; Mr. M. Wayne Staton; Mr. John C. von Lehe, Jr. and Mr. Mack I. Whittle, Jr. The faculty representative, Dr. Robert G. Best, was absent; the student representative, Mr. Andrew Gaeckle, was present.

Others present were: President Andrew A. Sorensen; Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost Mark P. Becker; Vice President and Chief Financial Officer Richard W. Kelly; Vice President for Research and Health Sciences Harris Pastides; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Advancement Brad Choate; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; Vice President for Human Resources Jane M. Jameson; General Counsel Walter (Terry) H. Parham; Assistant Vice Provost for Academic Affairs William T. Moore; Vice Provost for Faculty Development Christine Curtis; Associate Vice President for Business and Facilities Helen Zeigler; Chancellor of USC Aiken Thomas L. Hallman; Dean of USC Salkehatchie Ann Carmichael; Dean of USC Sumter C. Leslie Carpenter; Dean of USC Union Hugh C. Rowland; Dean of the School of Medicine Donald J. DiPette; Dean of the College of Mass Communications and Information Studies Charles Bierbauer; Dean of the College of Arts and Sciences Mary Anne Fitzpatrick; Campus Dean of the South Carolina College of Pharmacy Randall C. Rowen; Dean of the Moore School of Business Hildy Teegen; Interim Associate Dean for Academic Affairs, College of Nursing, Mary Foster Cox; Associate Dean for Academic Affairs, Arnold School of Public Health, Gregory A. Hand; Director of Facilities, Division of Business and Finance, Tom Quasney; Interim Director of Campus Planning and Construction and Manager of Construction Administration, Division of Facilities, Michael Thomas; Director of Capital Budgets and Financing, Division of Business and Finance, Charles D. FitzSimons; Campus Planning and Construction Executive Assistant

Donna Collins; Executive Director of the Alumni Association Marsha D. Cole; President-Elect of the Alumni Association Amy Stone; Budget Director, Division of Business and Finance, Leslie Brunelli; Assistant Treasurer Susan D. Hanna; Director of the Office of Internal Audit Alton McCoy; Executive Assistant to the President for Equal Opportunity Programs Bobby Gist; Instructor in the Department of Internal Medicine, School of Medicine, Alfred A. Dunn; Office of Media Relations Broadcast Journalist, Division of University Advancement, Frenche Brewer; Director of Public Information, USC Lancaster, Shana Funderburk; Trustee Emeritus Donald A. Bailey; Director of the Office of University Communications, Division of University Advancement, Russ McKinney, Jr.; University Technology Services Production Manager, Justin Johnson; Board staff members Terri Saxon, Vera Stone and Karen Tweedy; and members of the media.

Chairman Adams called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

Chairman Adams welcomed everyone and especially welcomed Trustee Emeritus Donald Bailey and Andrew Gaeckle, newly elected President of the Student Government Association to his first Board meeting. Mr. McKinney introduced members of the media who were in attendance.

At Chairman Adams' request, The Reverend Frank W. Anderson, Chair of Carolina Campus Ministries, delivered the Invocation.

Chairman Adams stated that there were personnel matters with respect to recommendations for honorary faculty titles, appointments with tenure, a transfer of tenure, tenure and promotion recommendations and honorary degree nominations as well as contractual matters with respect to gift naming opportunities which were appropriate for discussion in Executive Session.

Mr. Fields moved to enter Executive Session. Mr. Warr seconded the motion. The vote was taken, and the motion carried.

The following persons were invited to remain: Dr. Sorensen, Secretary Stepp, Dr. Becker, Dr. Pastides, Mr. Kelly, Dr. Pruitt, Ms. Jameson, Dr. Hogue, Dr. Moore, Dr. Curtis, Mr. Choate, Mr. Parham, Mr. Gregory, Mrs. Martin, Ms. Mills, Mr. McKinney, Mrs. Saxon, Ms. Stone, and Ms. Tweedy.

#### Return to Open Session

I. APPROVAL OF MINUTES: The following 11 sets of minutes were circulated by mail to the Board for review and were presented for approval:

- A. Buildings and Grounds Committee, February 1, 2008
- B. Executive Committee, February 1, 2008

- C. Intercollegiate Activities Committee, February 1, 2008
- D. Board of Trustees, February 1, 2008
- E. Buildings and Grounds Committee, February 28, 2008
- F. Fiscal Policy Committee, March 5, 2008
- G. Academic Affairs & Faculty Liaison Committee, March 5, 2008
- H. Student-Trustee Liaison Committee, March 5, 2008
- I. Health Affairs Committee, March 5, 2008
- J. Ad Hoc Committee on Advancement, March 5, 2008
- K. Executive Committee, April 1, 2008

Since there were no additions, deletions or corrections to the minutes, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Fiscal Policy Committee:  
(The Honorable Eugene P. Warr, Jr. reported)

The Fiscal Policy Committee met on March 5, 2008.

1. Audit Tracking Report: Mr. McCoy reported that since the last meeting the Campus Recreation Audit findings had been resolved. With respect to the cash handling finding, a change of procedures was implemented and his staff would follow up with the Department to ensure compliance with the new procedures.

All findings in the College of Hospitality, Retail, and Sport Management Audit had been resolved, except for two regarding the Financial Aid Scholarship Policy, and the awarding of those scholarships. His staff planned to review the new scholarships to ensure they were awarded according to the policy.

Mr. McCoy's staff was still working with the Director of the TRIO Programs to follow up on their Audit findings.

2. Internal Audits: Comprehensive audits of the following areas were conducted:

a. Controller's Office: There were seven audit findings cited. The Department was in the process of filling a new cash manager position to help prevent the types of errors noted in the findings. Mr. McCoy emphasized the need for encoding and banking reconciliation errors to be identified and adjusted in a more timely manner.

b. Purchasing: There were three findings cited which were in the process of being resolved.

c. Housing: Two audit findings were cited. The first involved business practices at the Capstone Conference Center, which the staff was working to correct. The second noted that Housing Facilities Management did not have a scrap metal disposal policy. Because scrap metal is a potential source of

revenue for USC, the staff was directed to develop and implement an appropriate policy.

d. Coliseum: There were no audit findings.

3. Questions or Comments on Audits and Financial Reports for the Year Ended June 30, 2007: This audit had been

mailed to the Committee and was received as information.

B. Health Affairs Committee:  
(The Honorable Toney J. Lister reported)

The Health Affairs Committee met on March 5, 2008.

Dr. Pastides reported that the South Carolina College of Pharmacy was in the Top 20 in the nation regarding National Institutes of Health (NIH) funding, and that their next goal was to advance into the Top 15.

Dr. DiPette discussed three options to address the physician shortage in South Carolina: do nothing, create new medical schools to train physicians; or expand the class size of the current medical schools. The Association of American Medical Colleges (AAMC) accredited, and determined, the number of medical students that an institution can enroll. The AAMC recently reversed a prior policy and recommended a 30 percent increase in enrollment of students entering medical schools in the United States.

Dr. DiPette stated that the third option was more amenable to the University's circumstances and would address the AAMC's recommendation.

Further, the USC School of Medicine was a component of an outstanding public institution of higher education with a rich history and tradition of engaging the community and it had diverse partners, including state, federal, and private industries.

President Sorensen presented data on undergraduate enrollment of minority students at USC Columbia and the regional campuses. Statistics revealed that minority enrollment had increased by 17 percent; the Hispanic-Americans were the fastest growing group.

C. Student-Trustee Liaison Committee:  
(The Honorable William W. Jones, Jr. reported)

The Student-Trustee Liaison Committee met on Wednesday, March 5, 2008.

1. 100 Year Anniversary of *The Daily Gamecock*: Ms. Jackie Alexander, current Editor-in-Chief of *The Daily Gamecock*, gave a brief history of the newspaper. Recently, several events were held in celebration of the newspaper's 100<sup>th</sup> anniversary and well attended by alumni.

On August 24, 2006, *The Daily Gamecock* went from publishing three days a week to five days a week. It had won 16 South Carolina Press Association awards including "Best of Show" at the College Newspaper in Advertising Managers

competition, as well as 11 American Advertising Federation awards. In addition, The Daily Gamecock was named "Best Newspaper in the Region" by the Southeastern University Newspaper.

2. USC Aiken - Transition from a Commuter Campus to a Residential Campus: Vice Chancellor for Student Services

Dr. Deborah Kladviko reported that the biggest change at USC Aiken over the past 10 years was campus housing. USC Aiken had changed from an exclusively commuter campus, to a campus that as of this fall, would have 30 percent of its students living on campus. She gave a brief history of the transition.

3. Brief Reports from Campuses: SGA representatives from the regional campuses gave brief reports on activities on their respective campuses.

- D. Academic Affairs and Faculty Liaison Committee:  
(The Honorable William W. Bethea, Jr. reported)

1. Personnel Matters: The following personnel matters received all appropriate academic and administrative approvals and were presented without objection in Executive Session of the Academic Affairs and Faculty Liaison Committee and the full Board.

- a. Honorary Faculty Titles: Nine requests for honorary faculty titles were mailed with the materials for this meeting. The following individuals will be awarded titles effective with their retirement:

For the title Distinguished Professor Emerita:

Professor Elizabeth Davidson  
Professor Gillian Newberry  
Professor Terry Tirrito

For the title Distinguished Professor Emeritus:

Professor Peter Graham  
Professor Jerry Lehman  
Professor Richard Predmore  
Professor Rod Sproatt

For the title Professor Emerita:

Professor Janice Janiec

For the title Professor Emeritus:

Professor Michael Becker

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Bethea moved approval of these nine honorary faculty titles. Mr. Mungo seconded the motion. The vote was taken, and the motion carried.

- b. Appointments with Tenure: The following five requests for appointments with tenure were mailed with the materials for this meeting. The name of Dr. Michael Reisig had been withdrawn.

i. Dr. Matt C. Childs would be awarded tenure at the rank of Associate Professor in the Department of History, College of Arts and Sciences.

ii. Dr. Ian Leslie Dryden would be awarded tenure at the rank of Professor in the Department of Statistics, College of Arts and Sciences.

iii. Dr. Tariq Haqqi would be awarded tenure at the rank of Professor in the Department of Cell and Developmental Biology and Anatomy, School of Medicine.

iv. Dr. Martin Morad would be awarded tenure at the rank of Professor in the Department of Cell and Developmental Biology and Anatomy, School of Medicine.

v. Dr. Swapan Ray would be awarded tenure at the rank of Professor in the Department of Pathology, Microbiology, and Immunology, School of Medicine.

vi. Dr. Rita Ann Snyder would be awarded tenure at the rank of Professor in the College of Nursing.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Bethea moved approval of these six requests for appointments with tenure as presented. Dr. Floyd seconded the motion. The vote was taken and the motion carried.

c. Transfer of Tenure: The following two requests to transfer an academic appointment with tenure were distributed to Board members; the first one was mailed with the materials for this meeting and the second request was considered during the Executive Committee: (1) the academic appointment of Dr. Mary L. Hjelm as Associate Professor with tenure will be transferred from USC Salkehatchie to USC Columbia in the Department of Continuing Education Credit Programs; (2) the academic appointment of Dr. Andrew A. Sorensen as Professor with tenure will be transferred from the Arnold School of Public Health to the Department of Internal Medicine in the School of Medicine.

These requests had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Bethea moved approval of these transfers of an academic appointment with tenure as presented. Mr. Wienges seconded the motion. The vote was taken and the motion carried.

d. Tenure and Promotion Recommendations: The following two recommendations for tenure and promotion were mailed with the materials for

this meeting. They have received all appropriate approvals and were presented to the Committee and to the Board in Executive Session without objection.

i. Dr. Tena Crews would be awarded tenure at the rank of Associate Professor in the College of Hospitality, Retail, and Sport Management.

ii. Dr. Brian Parr would be awarded tenure at the rank of Assistant Professor at USC Aiken.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Bethea moved approval of these two requests for promotion as presented. Mr. Bradley seconded the motion. The vote was taken and the motion carried.

2. Honorary Degree Nomination Process: The Ad Hoc Committee on Policies and Bylaws was charged with reviewing the University's Honorary Degree Nomination Process, and the result of that effort was the adoption of Board Policy 2.1 Honorary Degree Recipients, by the Board at its October 19, 2006, meeting. Practical application of the policy led to further discussions, which resulted in fine-tuning of the policy. Included in the meeting materials was the copy of the amended policy.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Bethea moved approval of the modified *Honorary Degree Recipients* Policy as presented. Mr. Fields seconded the motion. The vote was taken and the motion carried.

Mr. Hyman presented a report on the Athletics' Academic Program. Objectives of the program included bringing in student-athletes with a legitimate chance to graduate; developing and fostering an environment for academic success; and evaluating by using academic progress and graduation rates.

Mr. Hyman also touched on the highlights of the proposed Academic Enrichment Center, including the fact that when complete, it would be the best in the country.

Julie Morris, the Director of Undergraduate Research in the Division of Health Sciences and Research, reported on the Magellan Scholars program which began in 2006. Program participants are eligible to request up to \$3,000 for a mentor research experience that they may spend on travel, supplies, or other items they might need to work independently with a senior faculty member. Two annual competitions are held for undergraduate students who qualify.

Mr. Mungo asked that the Academic Affairs and Faculty Liaison Committee consider awarding a separate distinction in addition to the honorary degree. Mr. Buyck commented that discussion had been held about the possibility of a presidential medallion. President Sorensen recommended that the Committee consider this suggestion noting that he had been an administrator at various

institutions which awarded presidential medallions to selected individuals during special ceremonies honoring their significant contributions.

Secretary Stepp further commented that a presidential medallion had been designed and criteria had been established to be presented under certain circumstances. He stressed that it was never to be considered more important than the University's highest honor, the honorary doctoral degree, but rather as a special means of recognition; Chairman Adams echoed Secretary Stepp's sentiment. Secretary Stepp will report to the Committee about that prior effort. Mr. Hubbard commented that the original intent was to award a presidential medallion to someone who had provided extraordinary service or dedication to the institution "above and beyond the call of duty."

E. Ad Hoc Committee on Advancement:  
(The Honorable Miles Loadholt reported)

The Ad Hoc Committee on Advancement met Wednesday, March 5, 2008.

Mr. Brad Choate, Vice President for University Advancement, gave an overview of activities in that area.

The Alumni Association had partnered with Barnes and Noble to offer a package deal for a graduate membership program along with the cap and gown sales. In addition, incoming freshmen were offered a one-time fee for a four year membership. This initiative had resulted in an increase of slightly more than 1,400 memberships.

The Alumni Association will offer 27 scholarships this year.

On March 26<sup>th</sup>, the University will hold its 5<sup>th</sup> Carolina Day at the Statehouse; the University's main message will be that support of higher education will yield the best return on investment for state government.

Mr. Choate thanked Ms. Shirley Mills and Ms. Casey Martin of Government Relations for their hard work and dedication to the University. Both had represented the University well in the Legislature.

In the area of Marketing and Media Relations, the staff and faculty worked diligently together to develop a plan for optimal media coverage during the Democratic and Republican primaries. It was estimated that over 200 million people around the world saw the USC name or logo during the primaries.

Mr. Choate commended the University Publications staff. The University had received 12 awards and first place for the award-winning Innovista website.

Ms. Michelle Dodenhoff, Associate Vice President for Development, gave an overview of activities in Development. The department had been reorganized and new positions added which will help in the preparation of a major capital campaign.

She projected that the University will exceed \$100 million in gifts in 2008. Also, first time donors will increase from 2,000 to 6,000.



Mr. Martin Grenzebach of Grenzebach, Glier & Associates reported on a feasibility study which the company conducted to determine the success of a major comprehensive fundraising campaign.

F. Buildings and Grounds Committee:  
(The Honorable William C. Hubbard reported)

1. Items Requiring Board Approval:

a. Phase One Project Approvals:

i. Health Science Renovation: The Health Sciences building located on Sumter Street at the foot of the Horseshoe was constructed in 1961, and contained approximately 53,000 gross square feet.

This project will renovate the facility to reconfigure existing space to house academic offices and classrooms.

Approval was requested to fund only the initial design, development, and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$1.8 million funded with State Institution Bonds. Mr. Bahnmuller seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ii. Roost Garage and Maintenance Facility

Construction: In December of 2006, the Board of Trustees approved the Athletics Master Plan in concept. To support the facilities being constructed as part of the Plan and redevelopment of the Roost area, construction of an on-site garage/maintenance facility was proposed. The garage will accommodate approximately 335 vehicles and the maintenance facility to provide space for equipment and functions required to maintain the athletic fields on the site. Six of the practice tennis courts (included in the project for Roost Athletic Venues) were planned to be located on the upper deck of the garage.

Approval was being requested to fund the initial design, development, and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$650,000 to be funded with Athletic Revenue Bonds. Mr. Buyck seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

iii. Athletics Coaches Support Building Construction:

Approved in concept in the Athletics Master Plan was an approximately 53,000 square foot Athletic Coaches Support Building to accommodate athletic coaches and athletic administration offices. It will also provide for other athletic support functions such as marketing, compliance, media relations, business and travel, operations/facilities, Gamecock Sport Properties, video/multi-media, and IT management and support.

Approval was being requested to fund the initial design, development, and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$2 million funded with Athletic Revenue Bonds with final approval of siting returned to the Buildings and Grounds Committee and full Board for approval. Mr. Warr seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

iv. Roost Athletic Venues Construction: The Athletics Master Plan also provided for the construction of outdoor athletic venues including the development of twelve tennis courts and one lacrosse field with associated lighting, seating, and scoreboards. Six of the practice tennis courts were planned to be located on the upper deck of the proposed parking garage.

To make way for the construction, this project will also include the demolition of the existing baseball field, Spring Sports Center, and Roost Buildings A, B, and D.

Approval was being requested to fund the initial design, development, and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$750,000 funded with Athletic Revenue Bonds with final approval of siting returned to the Buildings and Grounds Committee and the full Board for approval. Mr. Jones seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

v. Roost Infrastructure Development Construction:

The Athletics Master Plan concept was centered on the creation of an athletic

village designed around common guidelines. As individual projects in the Plan were implemented in the Roost area, supporting infrastructure for the entire site will need to be addressed in a way that maintained the integrity of the Plan, while allowing flexibility in timing for specific buildings and venues. This project will include grading, landscaping, retaining walls, sidewalks, walkways, utilities, connection to and upgrade of the central energy plant.

Approval was being requested to fund the initial design, development, and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$1.2 million to be funded with Athletic Revenue Bonds. Mr. Bethea seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

vi. Roost Sports Medicine Construction: As a part of the Athletics Master Plan, this project proposed to construct and partially occupy an integrated building to house a Sports Medicine Clinic and Institute. It will be co-located with USC Athletics' academic/education operations, athletic training, and athletic administrative offices and other USC Departments as part of the redevelopment of the Roost.

This project was to construct a new building or complex ranging from approximately 64,000 to 114,000 gross square feet, depending upon the extent of space needs of the primary tenants of the athletics and educational departments.

The project budget will be dependent upon the athletics and education components that were determined through the Phase I work.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for a feasibility study with a budget of up to \$450,000 to be funded from the Medical Educational Trust and/or athletic revenues. Dr. Floyd seconded the motion. The vote was taken and the motion carried.

vii. Patterson Hall Renovation: Patterson Hall was a nine story residence hall on Bull Street. It was approximately 156,000 gross square feet. Originally constructed in the mid 1960's, the facility was in need of renovation to replace worn finishes and systems, to reconfigure space to meet student preferences, and to address code upgrades. Student rooms may be converted to a suite-style arrangement with four students sharing two rooms and a bathroom.

Structural modifications will be made to address seismic code issues and a fire protection system will be installed.

Approval was requested to fund the initial design, development, and cost estimate for the project. During the design process, further development of the project schedule and cost will be analyzed to determine whether the facility will be taken off-line for the renovation or implemented in phases; currently, it was believed that the building will be taken off-line which will not occur before the opening of the Honors College facility.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$3.2 million funded with Housing Funds with final approval of actual configuration and bed count to be brought to the Buildings and Grounds Committee and the full Board. Mr. Mungo seconded the motion. Responding to Mr. Jones' inquiry about the budget, Mr. Kelly indicated that the figure represented a previously established percentage amount (10 percent) of the anticipated total budget of \$30 million.

The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

viii. DeSaussure/Fire Protection Renovation:

Constructed in 1809 and located in the historic Horseshoe District, DeSaussure College was the second oldest USC campus building. The building was approximately 25,000 gross square feet. Installation of a fire protection system and general renovations were required.

Approval was being requested to fund the initial design, development and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$350,000 to be funded with Housing Funds. Mr. Buyck seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ix. Preston College/Fire Protection Renovation:

Located in the historic Horseshoe District and constructed in 1939, Preston College contains approximately 66,000 gross square feet. The scope of work will consist of the installation of a fire suppression system, fire alarm upgrades, emergency lighting system, Voice-Data-CATV upgrades, interior finishes, and domestic hot/cold water line replacement.

Approval was being requested to fund only the initial design, development, and cost estimate for the project.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project for Phase I Design with a budget of \$280,000 to be funded with Housing Funds. Mr. Mungo seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

b. Other Project Approvals:

i. Hobcaw Outdoor Classroom Construction: This project was to construct an outdoor classroom/interpretative shelter to serve the educational and outreach needs of the USC North Inlet-Winyah Bay National Estuarine Research Reserve (NERR). The facility will be located on the Hobcaw Barony property near Georgetown, SC. The approximately 1,800 square foot shelter will be a screened facility with an outdoor patio overlooking an existing freshwater pond adjacent to the existing Kimbel Lodge.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project with a budget of \$368,391.00 to be funded with grant funds from NOAA (National Oceanic and Atmospheric Administration). Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

ii. USC Aiken Office Modification: This project was to retrofit existing office space to create a new server room directly adjacent to the main server room located in the Penland Building.

The project will upgrade electrical and mechanical systems, increase cooling capacity, and expand the space into adjacent areas with a goal of accommodating three to five years of growth while achieving optimum efficiency in space utilization and energy consumption. Also included was the installation of a generator required to support emergency operations.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish this project with a budget of \$329,000 funded with \$204,000 from USCA Technology Fees, \$50,000 from USCA ICPF, and \$75,000 from the USCA Student Residence Hall project. Mr. Loadholt seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

iii. Henderson Street Houses Relocation: The

Henderson Street houses were properties listed in the University Neighborhood Historic District on the National Register of Historic Places. The 814 Henderson Street house was constructed in 1914 and contained approximately 5,000 gross square feet. The 816 Henderson Street house was originally constructed in 1860 and was moved and altered in 1913. It contained approximately 9,000 gross square feet.

One option for the preservation and best use of these properties was to relocate the houses to property currently owned by USC in the 1700 block of Greene Street, and the sale of the houses and property for residential use.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to pursue the options for relocating the houses located at 814 Henderson Street, and 816 Henderson Street and the sale of houses and land on the relocation site. Mr. Fields seconded the motion. Mr. Jones suggested the addition of a right of first refusal clause to address the possibility of future turnovers. Mr. Kelly noted that his recommendation will be considered for inclusion in the document.

If this option is deemed viable, the project will be brought to the Buildings and Grounds Committee and the Board of Trustees for final approval.

The vote was taken, and the motion carried.

c. Resolution on Maintenance of President's House:

WHEREAS it is the practice of the University of South Carolina to use the time between presidencies for the Board of Trustees to exercise its responsibility of overseeing the maintenance and condition of the University's President's House, and

WHEREAS Dr. Sorensen will be stepping aside as President in the coming months,

THEREFORE BE IT RESOLVED that the Buildings and Grounds Committee requests a comprehensive report on the status and condition of the President's House and that the President's House shall be left unoccupied for the period of time necessary to implement any maintenance, repairs or other necessary work when it is vacated by the Sorensens and before the occupancy of the University's 28th President.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to approve the Resolution as presented. Mr. Jones seconded the motion. The vote was taken and the motion carried.

d. Report on the USC Design Review Committee: Mr.

Hubbard stated that Mr. Kelly and Secretary Stepp had reported on the roster of the USC Design Review Committee. In addition, President Sorensen will be receiving additional recommendations. He reminded Board members that this committee was the

successor to the Architectural Design Review Committee and would have extensively more responsibilities on the "front end of projects."

e. Notification of Increase to West Side Elevator

Project at Williams-Brice Stadium: The administration informed the Board, as required, that the West Side Elevator project budget be increased by \$7,000, which was less than ten percent of the approved budget and less than \$250,000. The increase was required to fund higher than anticipated costs resulting in increased copper costs.

f. Potential for Housing on Regional Campuses: As a result of discussion in Executive Session at the February 28<sup>th</sup> Building and Grounds Committee meeting regarding Non Columbia Campus Construction, Dr. Sorensen had prepared a proposal to Expand the Mission of the University's System Campuses in an effort to increase enrollment. This information had been included in the meeting materials packet. The proposal was referred to the Academic Affairs and Faculty Liaison Committee for further consideration.

g. Gift Naming Opportunities: The following naming opportunities were presented in Executive Session without objection:

USC Columbia - School of Law:

- i. "The Justin A. Thornton Faculty Office"
- ii. "The I. Allan From American Bar Association Real Property, Probate and Trust Journal Office"
- iii. "Stephen G. Morrison Pro Bono Suite"
- iv. "H. Tom Rice, Jr. and Wrenzie C. Rice Clinic Student Work Room"
- v. "The Howser, Newman & Besley, L.L.C. Staff Lounge"
- vi. "Sue Erwin Harper and George A. Harper Student Communication Area"
- vii. "The David W. Robinson Library Classroom"
- viii. "The Edward W. Mullins, Jr. Dean's Conference Room"

School of Medicine - "The Dr. and Mrs. Mohammad S. Nassri Ultrasound Training Laboratory"

Department of Athletics - "The Sheila and Morris Cregger Track Stadium"

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to approve the gift namings as recommended by the Gift Naming Opportunities Committee. Mr. Fields seconded the motion. The vote was taken and the motion carried.

2. Development Foundation Report: Earlier today at the Committee meeting, Russ Meekins provided an update on Development Foundation activities which was received as information.

Responding to Mr. Bahnmuller's inquiry about the Farmer's Market, Mr. Kelly indicated that the University continued to express an interest both contractually

with the Budget and Control Board and appearances before the General Assembly to acquire that piece of property. He noted that pending legislation sponsored by Senator Hugh Leatherman and others would allow the relocation of the Farmer's Market to an alternate place other than the proposed Richland County site in Lexington. If this legislation passed, included was the stipulation to sell the Farmer's Market to the University.

G. Executive Committee:  
(The Honorable Herbert C. Adams reported)

The Executive Committee met on April 1<sup>st</sup> and earlier today.

During the April 1<sup>st</sup> meeting, the Committee approved Men's Head Basketball Coach Darrin Horn's employment agreement.

The following items were approved earlier today for recommendation to the Board for action:

1. Contract Approval Policy Modifications: The Ad Hoc Committee on Policies and Bylaws, charged with reviewing the University's current Contract Approval Policy, presented for adoption a modified Policy. During the Executive Committee meeting earlier today, it was amended not to include as part of the proposal the increase in Executive Committee contract approval levels from \$250,000 to \$1 million; the approval level will continue at \$250,000. All other proposed changes will remain as presented. Mr. Jones moved approval of the Contract Approval Modifications as amended. Mr. Bethea seconded the motion.

The vote was taken, and the motion carried.

2. South Carolina College of Pharmacy Summer Tuition and Fees:

Mr. Bethea moved approval of the SCCP Summer Tuition and Fees as described in the materials distributed for the meeting. Dr. Floyd seconded the motion. The vote was taken, and the motion carried.

3. Scholarship Expenditures - Amendment of Quasi-Endowment:

The Executive Committee received for information the scholarship expenditure amendment of the Quasi-Endowment. It was decided to carry forward this topic to the June meeting.

4. Post-Presidency Employment Agreement with Dr. Sorensen:

The Committee also approved the Post-Presidency Employment Agreement with Dr. Sorensen according to the terms previously discussed with this Board.

In addition, earlier today the Academic Affairs and Faculty Liaison Committee presented for Board approval the transfer of President Sorensen's tenure from the Arnold School of Public Health to the Department of Internal Medicine in the School of Medicine.

H. Presidential Candidate Search Committee:  
(The Honorable Miles Loadholt reported)



The Presidential Candidate Search Committee had met five times, beginning on January 10, 2008.

The committee was fully established when Student Government Representative Andrew Gaeckle joined the effort on March 12<sup>th</sup>.

The Committee solicited the assistance of Executive Search Firms, reviewed proposals from approximately one dozen, interviewed four in person and selected R. William Funk and Associates of Dallas to assist. Dr. Funk visited the University and met with the committee and University leaders and was actively pursuing his responsibilities.

A distinct website had been created with all the information about the presidency and the committee. It can be found as a direct link from the University's main web page or even more directly at [www.sc.edu/presidentialsearch](http://www.sc.edu/presidentialsearch).

The position had been advertised in the appropriate national higher education publications.

A summary of the position description had been finalized and distributed widely.

The Board of Trustees had been surveyed and, further, had been asked to meet with the Committee to express their opinions and priorities about the attributes and characteristics of the next President.

The faculty representatives had been in close touch with the entire faculty and met with various small groups of faculty for discussion as well as taken written input and summarized it for distribution to the Committee.

In the files were applications or nominations of approximately 30 persons to date; others had contacted Dr. Funk directly and were not yet included in the filing system.

In short, the Committee was working very hard at an aggressive pace, now the pace will quicken.

Mr. Loadholt was very pleased with the composition of the committee and the good spirits and determination to be thorough and dedicated to finding the best person possible to be the next President. He looked forward to his next report to the Board.

III. REPORT OF THE ALUMNI ASSOCIATION: Chairman Adams called on Mr. Bethea who thanked those members of the Board of Trustees who were able to attend the Carolina Day at the Statehouse activities on March 26<sup>th</sup>. In addition to Mr. Bethea, they included Chairman Adams, Vice Chairman Loadholt, and Trustees Johnny Fields and Wayne Staton. He noted that an excellent group of alumni attended the event and luncheon at which Dr. Sorenson presided. Participants received words of support from Representative Todd Rutherford and Speaker Bobby Harrell. Mr. Bethea

believed that this year's event was possibly the best attended to date. He recognized Marsha Cole and thanked her and her staff for a very successful Statehouse event.

On March 7<sup>th</sup> and 8<sup>th</sup>, the Alumni Association held its Spring Board of Governors' Meeting and Annual Association Meeting. At those meetings new officers were elected; they will assume their new positions on July 1. Newly elected officers included Amy Stone as President. Mr. Bethea asked Ms. Stone to stand and expressed confidence that Board members will enjoy having her serve on the Board beginning July 1<sup>st</sup>. He was confident that she will do an outstanding job. Lee Bussell, an avid and loyal Carolina supporter, will be President-Elect. Depal Eliatamby from Columbia, a long-time supporter of the University, will continue as Secretary. John Wentzell, also a long-time supporter of the University, will continue as Treasurer.

New Board Members elected at the Annual Meeting of the Association, whom he believed will make excellent additions to the Board included: Ambassador Bob Royall; Dr. Jim Wiseman; Mr. Clarence Davis; and Mr. Kevin Lahn.

The Alumni Association was currently entering in the season of pre-graduation activities. During the month of April there had been or will be 20 events in 28 days including those events on campus as well as events in Atlanta, Greenville, Georgetown, Seattle and Chicago.

Mr. Bethea announced that the Association was hosting the first ever Spring Reunion Weekend scheduled for May 16 and 17; planned were 38 separate events/activities in 2 days. There will be classes without quizzes including many continuing and professional education credits, classes on music, cooking, etc. In addition, there will be dancing, baseball, receptions, jazz tours and a ground breaking.

It was hoped that this Spring Reunion Weekend will begin a new Carolina tradition.

IV. REPORT OF THE PRESIDENT: Chairman Adams called on President Sorensen who commented that every year the National Science Foundation enumerated the external support that universities as well as institutions within universities received nationally. During his first year at Carolina, the Psychology Department was ranked 64<sup>th</sup> in the number of dollars secured by its faculty in competitive grants in the United States; this past year it was announced that the department had been ranked 10<sup>th</sup>. He believed that the increased ranking was an extraordinary improvement in a very short period of time.

President Sorensen reported that Brad Choate, Vice President for Advancement, had announced his resignation effective May 30, 2008; he had accepted the position

of Vice Chancellor for Advancement at the University of Arkansas. During his tenure at Carolina, Mr. Choate had instituted a more professional approach to fundraising as well as other activities. Board members extended a round of applause in recognition of his accomplishments. President Sorensen had appointed Michelle Dodenhoff as Interim Vice President for Advancement until his successor had the opportunity to choose a permanent replacement.

Board members had received copies of the most recent President's Report. A few years ago it had been decided to publish his annual statement and the Foundations' Report in one document. He commended Mr. Choate's team for presenting the reports in an interesting format which, he believed, will gain everyone's attention. He also personally recognized Michelle Riley, Chip Harvey and Chris Horn for their contributions.

V. OTHER MATTERS: Chairman Adams announced that during the previous evening the Medical University of South Carolina had awarded President Sorensen an honorary doctoral degree. Chairman Adams further noted that it was an evening filled with praises in honor of his contributions to the state and to higher education. In recognition, Board members stood and extended a round of applause to President Sorensen.

Chairman Adams distributed a document which outlined a proposal to appoint an ad hoc compensation committee charged with the responsibility of negotiating the compensation for the next president. He stressed that it would not usurp the authority of either the Executive Committee or the Board of Trustees. Any action recommended by the ad hoc committee would require full Board approval.

In the past, he noted, the responsibility for this task had not been clearly defined. The proposal detailed the composition of the ad hoc committee including a Foundations representative because a major portion of the presidential compensation was generated from that area.

He asked that Board members carefully review the proposal and offer feedback before the June Board meeting when it will be presented for formal approval. Chairman Adams also commented that in reading the Association of Governing Boards monthly materials, and in researching the policies of other institutions, he had learned that compensation committees had been established and charged with developing compensation packages for university executives at many institutions. He further pointed out that a compensation committee at the state house determined the state's portion of the president's salary, not the Board of Trustees. Working with the Foundations, it was the responsibility of the Board to identify compensation to supplement that state salary.

In addition, he believed that this ad hoc committee should be formed to identify supplemental pay for leading vice presidents and chancellors when necessary. "This brings the Foundations to the table with us and we develop jointly what we would do not only for the president, but our leading vice presidents and chancellors."

Mr. Mungo recommended that the Executive Director of the Foundations be included as a member.

Since there were no other matters to come before the Board of Trustees, Chairman Adams declared the meeting adjourned at 12:55 p.m.

Respectfully submitted,

Thomas L. Stepp  
Secretary